

PROJECT IMPLEMENTATION AND MANAGEMENT













MANAGING THE PIC KEY ROLES



LEAR

(LEGAL REPRESENTATIVE)

Official representative for legal and financial Assist in proposal submissions and grant matters

Manages the organization's data in the Participant Register

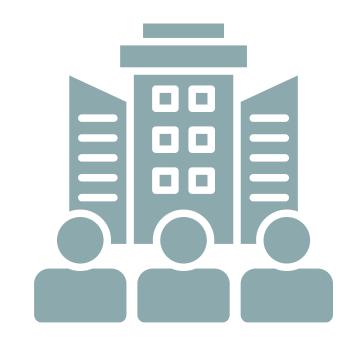


ACCOUNT

ADMINISTRATORS

management

Can invite new users to the organization's profile



TEAM MEMBERS (PARTICIPANTS)

 Access and edit project -specific details







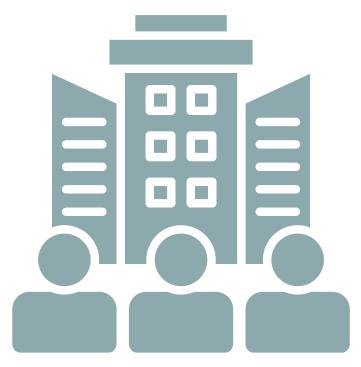
APPOINTED











Register new participant?

Go here: https://ec.europa.eu/info/funding -

tenders/opportunities/portal/screen/how -to-participate/participant -

register

WHO CAN INITIATE THE REGISTRATION?

- Any Employee or Representative of the Organization
- A staff member, legal representative, or administrative officer can start the registration.
 - No special role is required initially —just an EU Login account.















You would typically select the top—level role (Main Contact for most calls) for the Proposal coordinator organisation during the initial proposal draft creation. If you select the Contact person role (or another role if the call uses specific roles) for yourself, you will need to specify a top—level role (Main Contact) for your organisation in the next step. The person holding the Main Contact role will become the Coodinator of the proposal.

Your role
Please indicate your role in this proposal *
Main contact Contact person

Most calls use the standard Main Contact and Contact person roles for the Proposal coordinator organisation.

However, some calls may require more specific roles, such as Principal Investigator, Main Host Institution Contact, Researcher, Supervisor, Applicant, etc. Calls of this type are pre —configured accordingly and their proposal submission forms contain special sections to address the specific roles and the respective data as needed. Likewise, the —Proposal Submission Wizard for these calls will display the respective role options, as configured for each call.

















Steps to Add a New Team Member

Access the Organization or Project Roles

Click on "My Area" > "My Organization(s)" (to manage the organization's users).

OR go to "My Projects" (if adding a team member for a specific project).

Add a New Member Click "Manage Roles" Choose "Add a Role"

Enter the new member's email (MUST be linked to an EU Login account). Assign the appropriate role (e.g., Participant, Coordinator, Financial Signatory).

Click "Send Invitation" - the user will receive an email to accept the role.























THE EU RESEARCH & INNOVATION PROGRAMME

2021 -2027

E-GRANTS

GRANT AGREEMENT

PREPARATION(GAP)



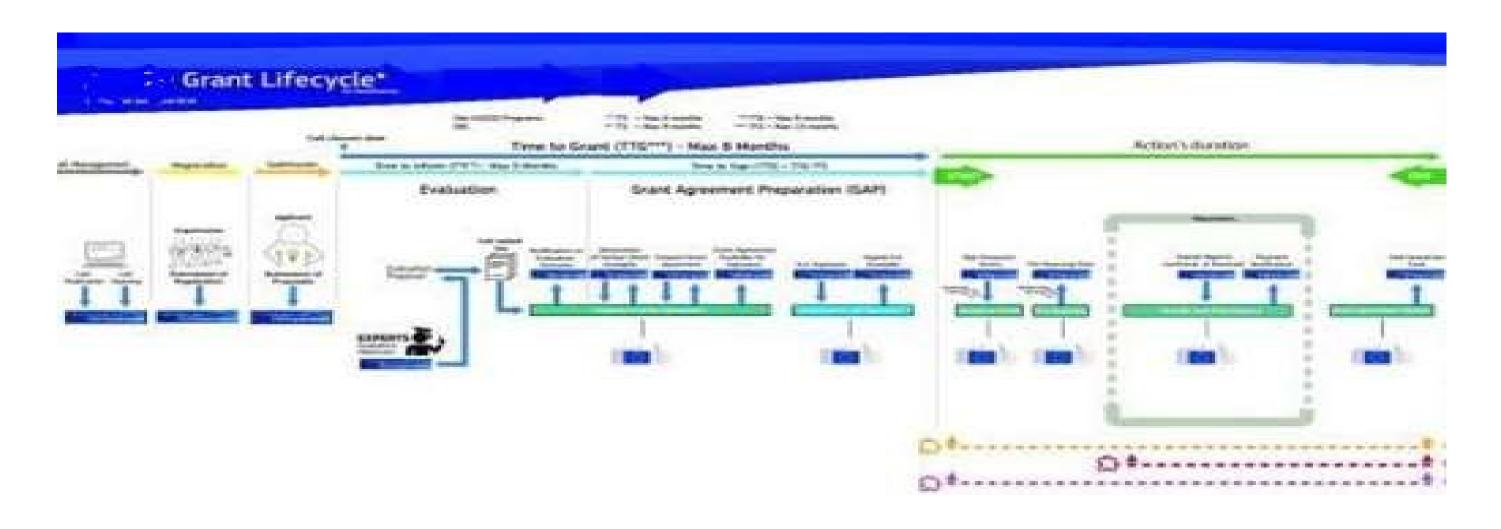
-AN OVERVIEW

Common Implementation Centre -CIC Business Process Unit DG R&I, European Commission

Disclaimer: Information not legallybinding

Researchand Innovation

Horizon Europe Grant Management Lifecycle





GRANT AGREEMENT PREPARATION (GAP) IN HORIZON EUROPE

- Horizon Europe GAP:the process overview
- Key elements-highlights Hints -new items
- for Horizoneurope
- IT 'how-to'



Principles

Single gateway for all exchanges: Funding and Tenders Portal

Deep integration of IT tools and services in the portal uniform experience Common business processes



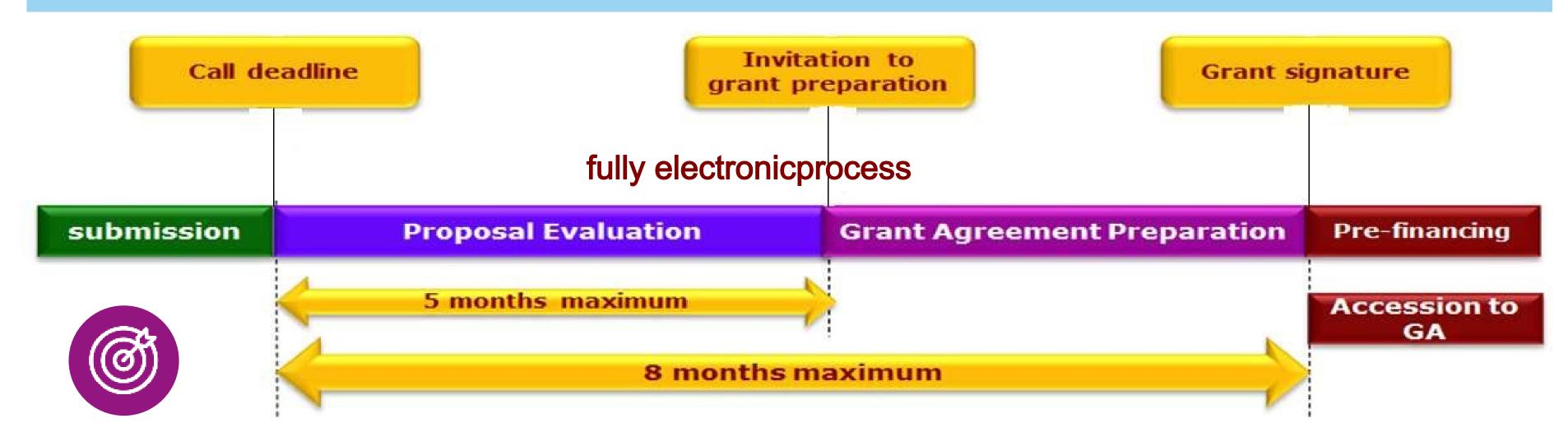
Electronic-only paperless process flows

- Digital sealing of documents Digital signature on all formal documents replacing blue-ink signatures Single, common document repository Full traceability and audit trail ensured (who-what-when)



Grant Agreement Preparation(GAP)

-a time -bound process -



The GA preparation—the conclusion of the grant agreement is subject to time limits—strictdeadlines

(This is a regulatory requirement—Fin.Reg, HEreg.—exceptions for actions managed by ERCEA)

- The invitation letter specifies deadlines applicable for the GAP
 - Align yourself with the applicable deadlines and make diligent efforts to comply with the datesset to the termination of grant preparation rejection).



Grant Agreement Preparation(GAP)

-the main process steps

-

Invitation for 2. Grant Invitation to Grant Preparation (Coo+Ben)

3. Review of Grant data.

4. Signature of the agreement (COO)

5. Signature of the agreement (EU)

6.Signature of the accession forms (Ben)

7. Payment of pre-financing

Validation ofparticipants
Setting identity access
management (IAM)roles
(each ben) Signature of the
'Declaration of honour' (esignature, each ben)

*further iterations
possible
(completion/correction of
grantdata) Ex - ante
checks, reservation of
funds, preparation of
award decision



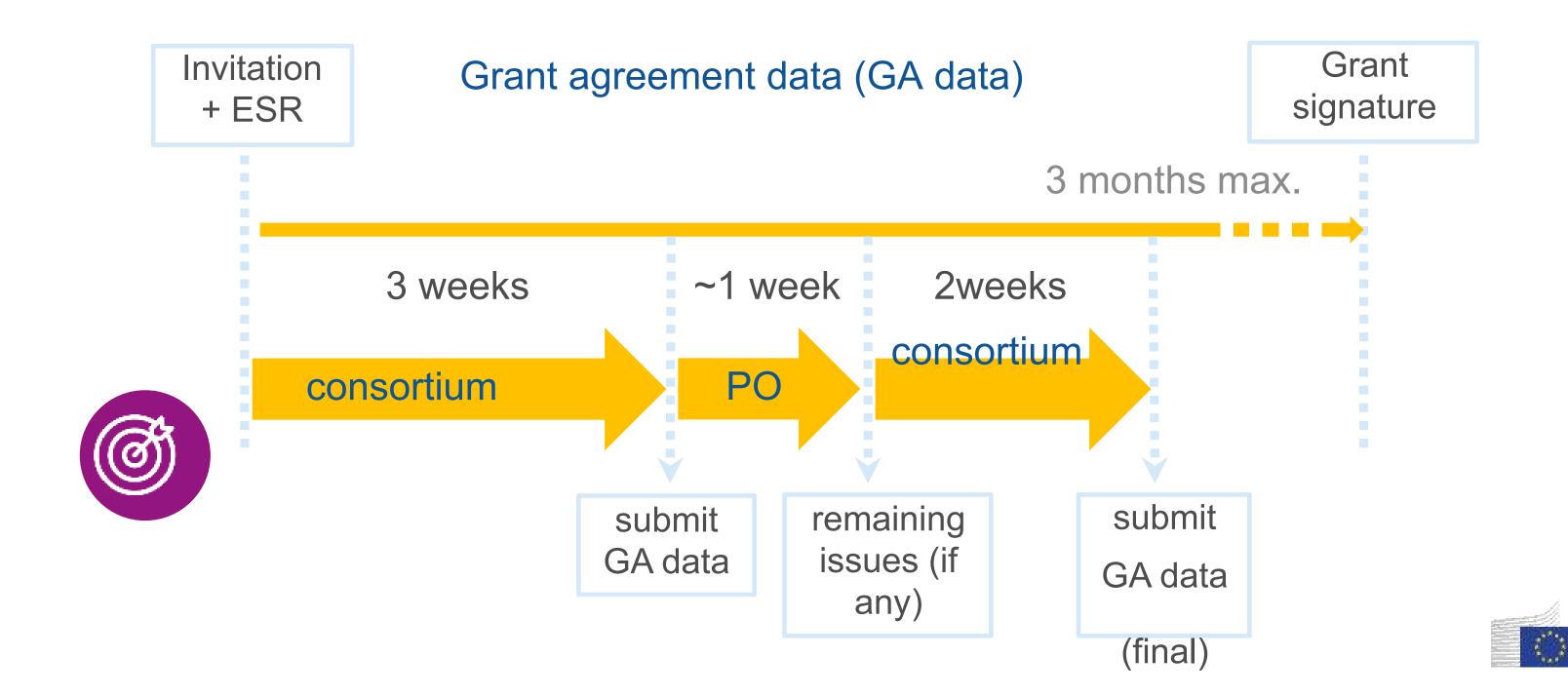
** If and as defined inthe grant agreement



GAP and Timing

European

Commission



Parts of the Grant Agreement

Consortium

Project Officer

sum of scientific/technical, budgetary, administrative, and legal information on your project

GRANT AGREEMENT DATA

core grant agreement Annex 1, description of the action (project description)

Annex 2, budget

other



Grant agreement preparation(GAP)

'no -negotiation'

Your proposal is taken "as is"

- Proposals are evaluated based on merit and not on their potential The Grant Agreement (GA) is prepared on the basis of the proposal selected for
- funding

BUT this does not mean "no change at all'







No negotiationdoesnotmean nocontrol

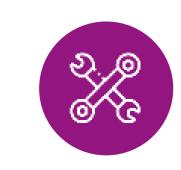
Eligibility and viability checks Anti-fraud measures and risk based controls are carried out

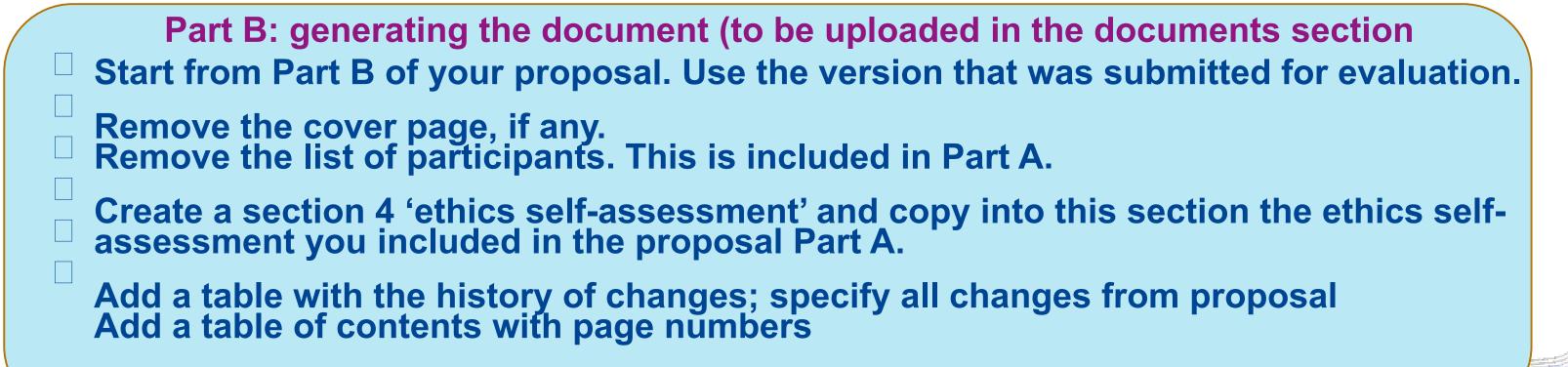
Non-compliance, serious breach or negligence of the applicable rules evokes the termination of grant preparation and the rejection of the proposal



Instructions for generatingthe Description of Action











Points of attention

- Avoid repetitions: i.e. no duplication between work plan tables (Part A) and free text (Part B)
- The results of the ethics review and security scrutiny must be implemented in the grant agreement
- 'Ethics requirements' (if any) are binding
- 'Ethics requirements' may necessitate changes in the DoAbefore the grant can be signed.
- . 'Ethics requirements' may ask for local/national certificates to be submitted after grant signature.
- Similarly for security scrutiny

Takeaway messages:

Pay attention to deadlines; be proactive Be transparent in case you face difficulties; try to come up with a plan (if needed) Collaborate with the Project





Roles and Access Management







Identityand Access Management

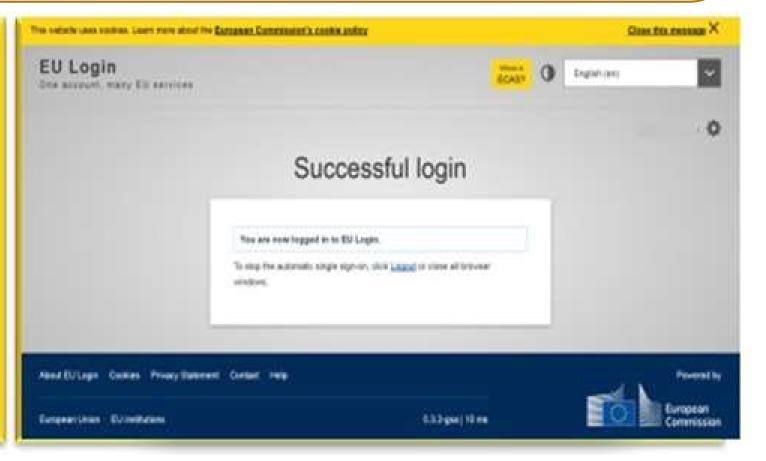
Based on a "chain of trust" enabling e-signature

- ☐ Therole of the Legal Entity Authorized Representative (LEAR)
- □ Identity and Access Management (IAM) + EU Login
- ☐ Enacting e-signature: Legal Signatory (LSIGN) and Financial Signatory (FSIGN)



The minimum configuration is:

- ✓ The Primary Coordinator Contact

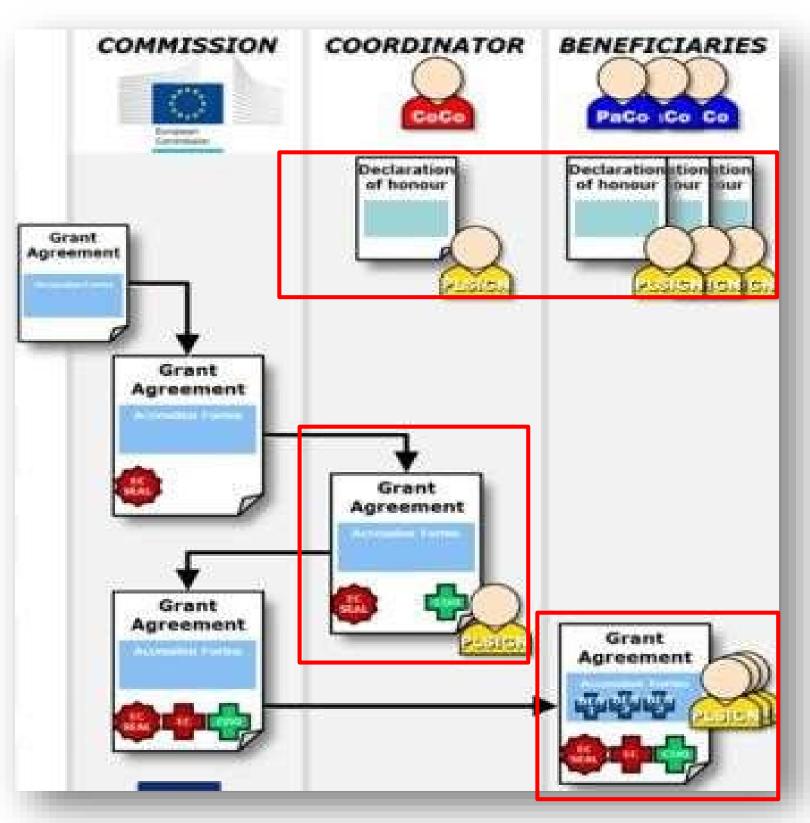






Electronicsignature duringgrantagreement preparation

'role configuration'



Declaration of honour The coordinator and each beneficiary,

enacted by the LSIGN Grant Agreement

Egordinator signs first, represented by the LSIGN

Accession Forms

Each beneficiary –by the LSIGN



GRANT AGREEMENT PREPARATION -TECHNICAL ASPECTS

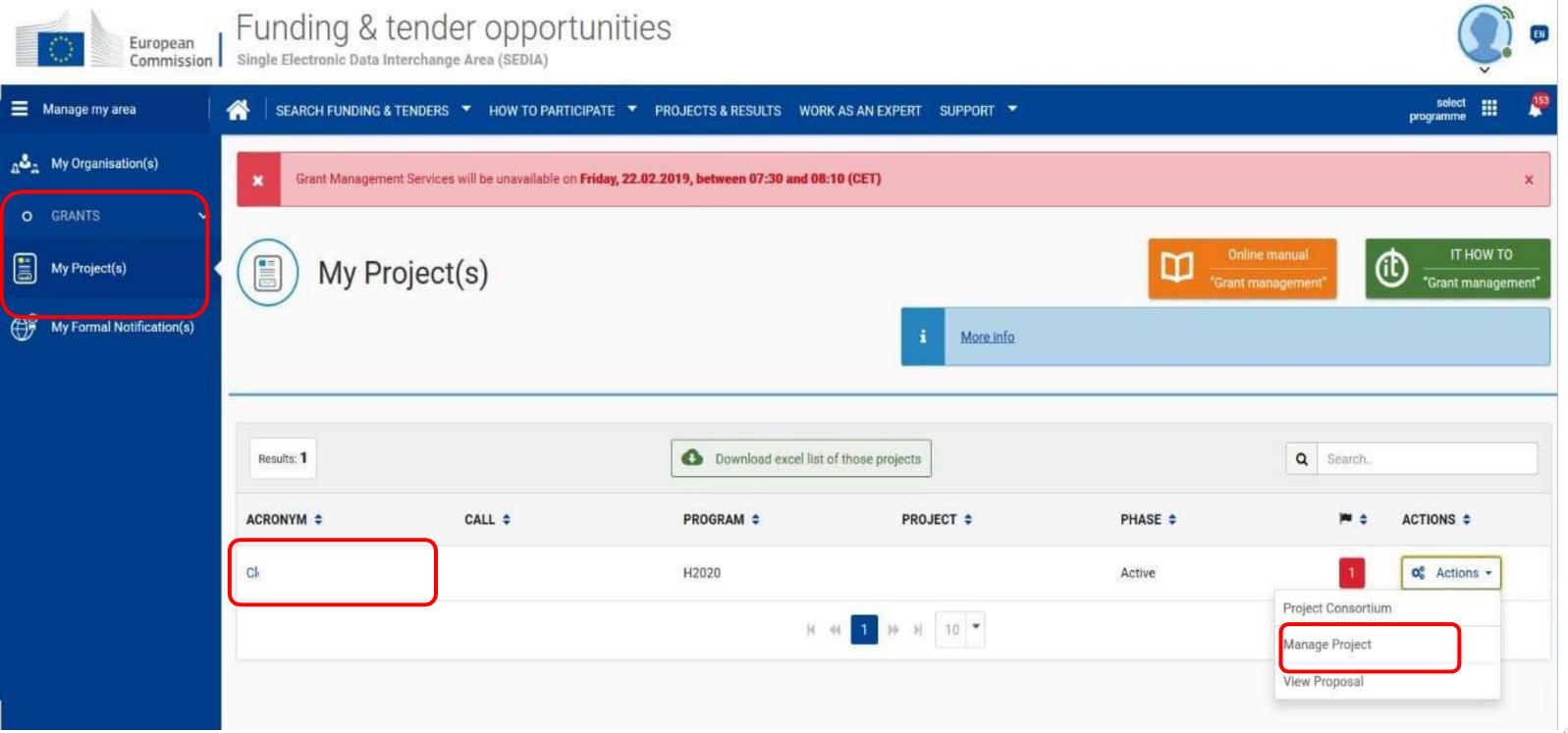






IT system for grantmanagement

-Fully integrated into the Funding & Tender Portal



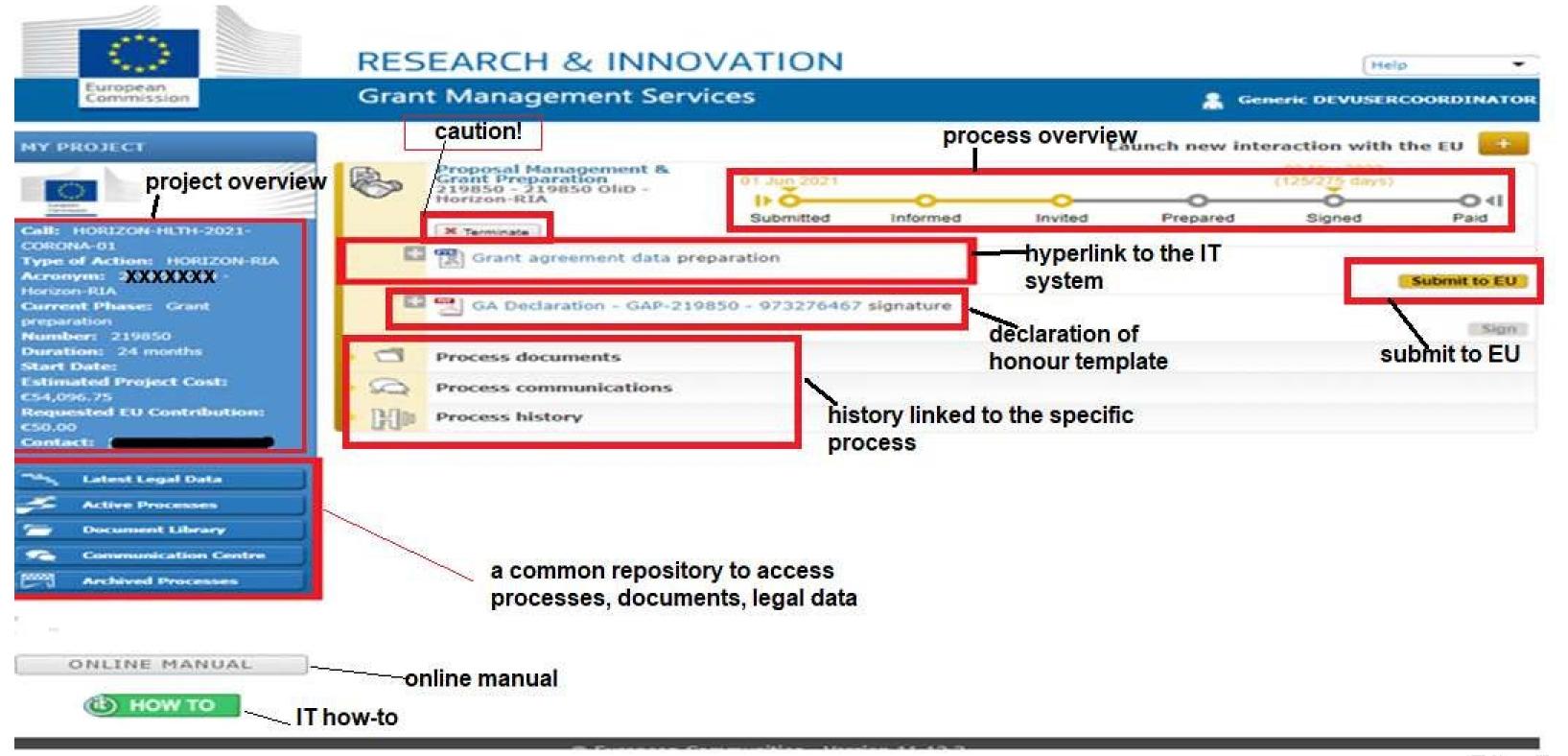




IT system for grantmanagement

-Portal Grant Management Service







Affiliatedentities-declaration of honour



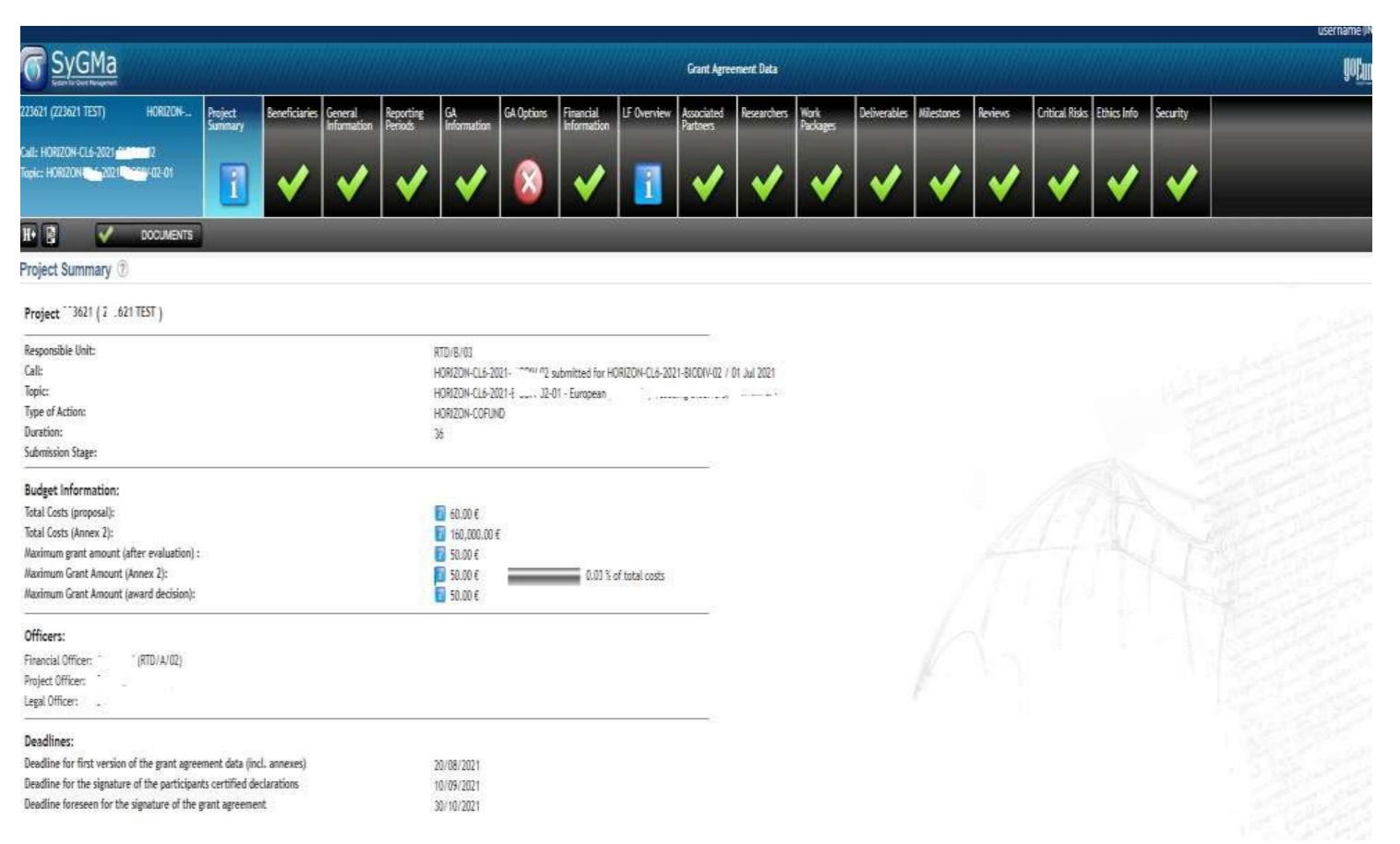
- Previously called linked 3rdparties

HOW TO



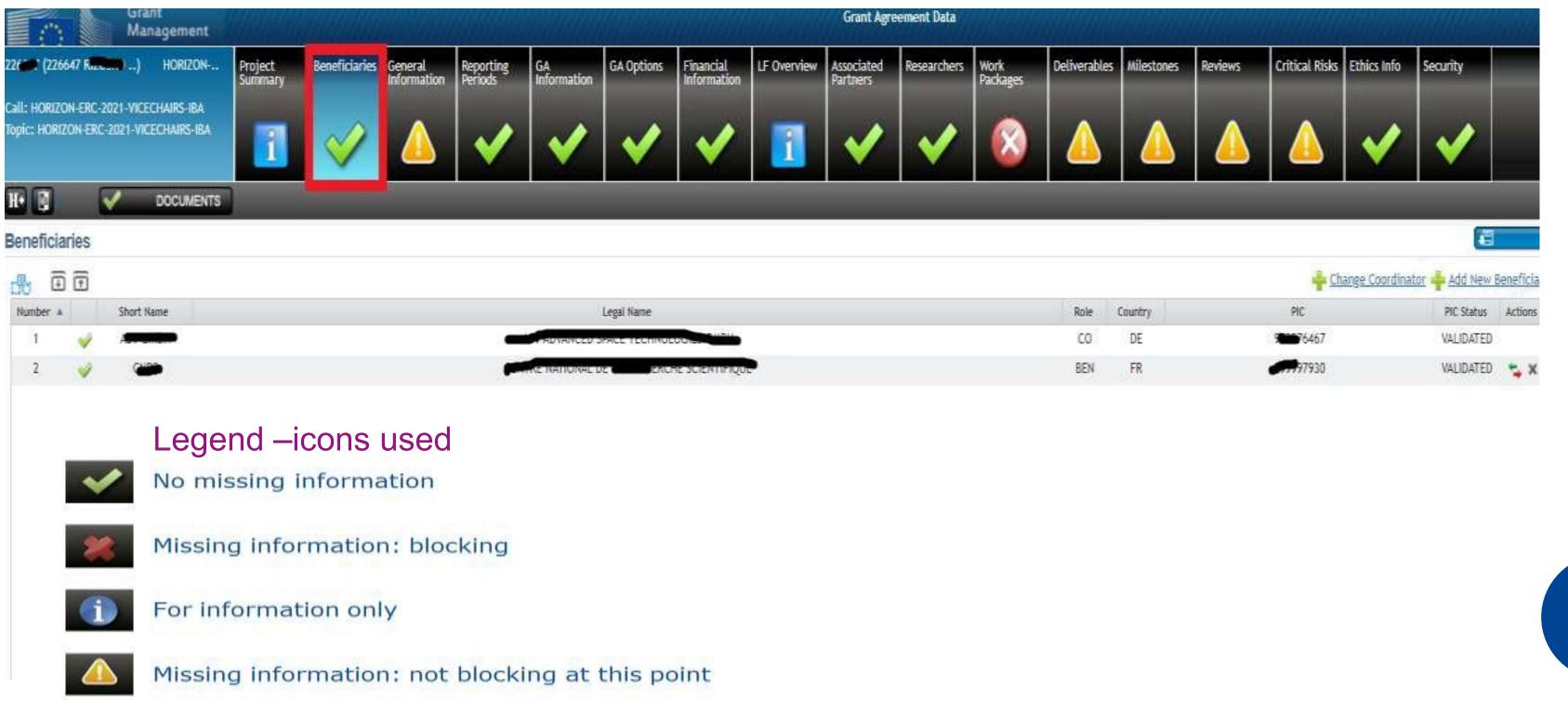
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Grant management screens





Beneficiaries management

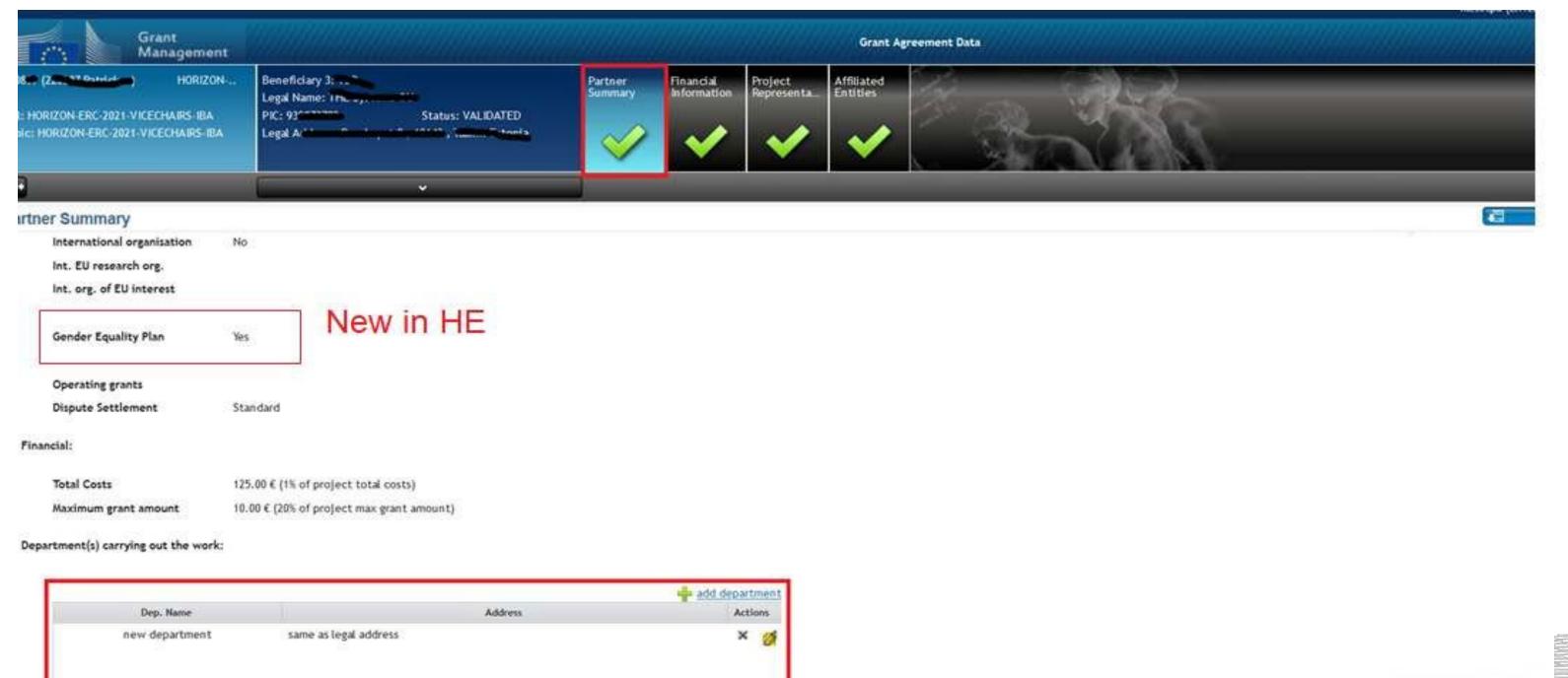






Partner summary

- Coordinator/beneficiary Partner Summary isautomaticallylisted afterreceiving the invitation letter. The
- department needs to be added (mandatory for all beneficiaries, except for Affiliated Entities) For HE calls
- (from 2022 onwards) having a Gender Equality plan is necessary (for public bodies, research organizations and higher education institutions) before signing the GA (existence of the plan has to be declared in the portal organizational data)

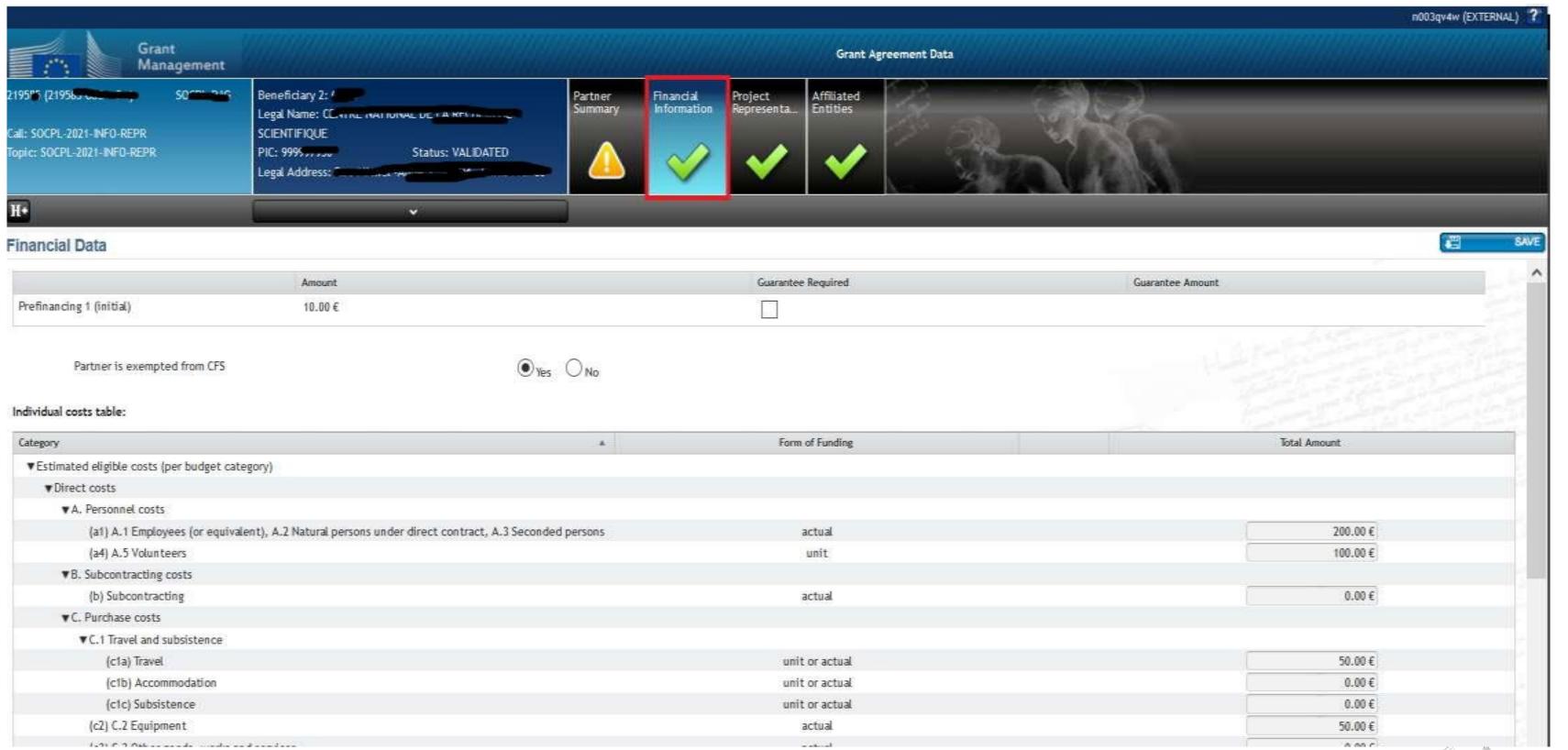






Financial information

Coordinator/beneficiaryFinancial Information isautomaticallylisted afterreceiving the invitation letter.

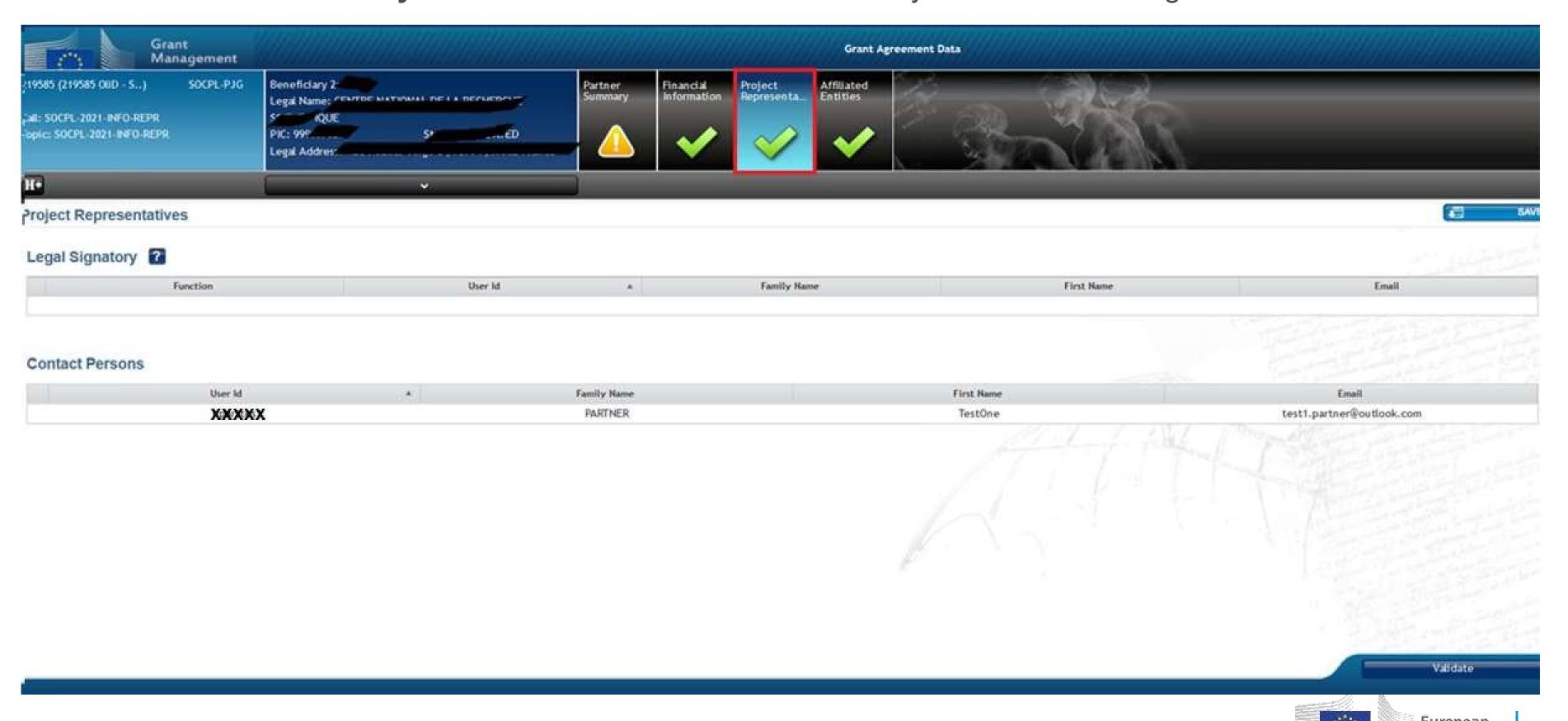




European Commission

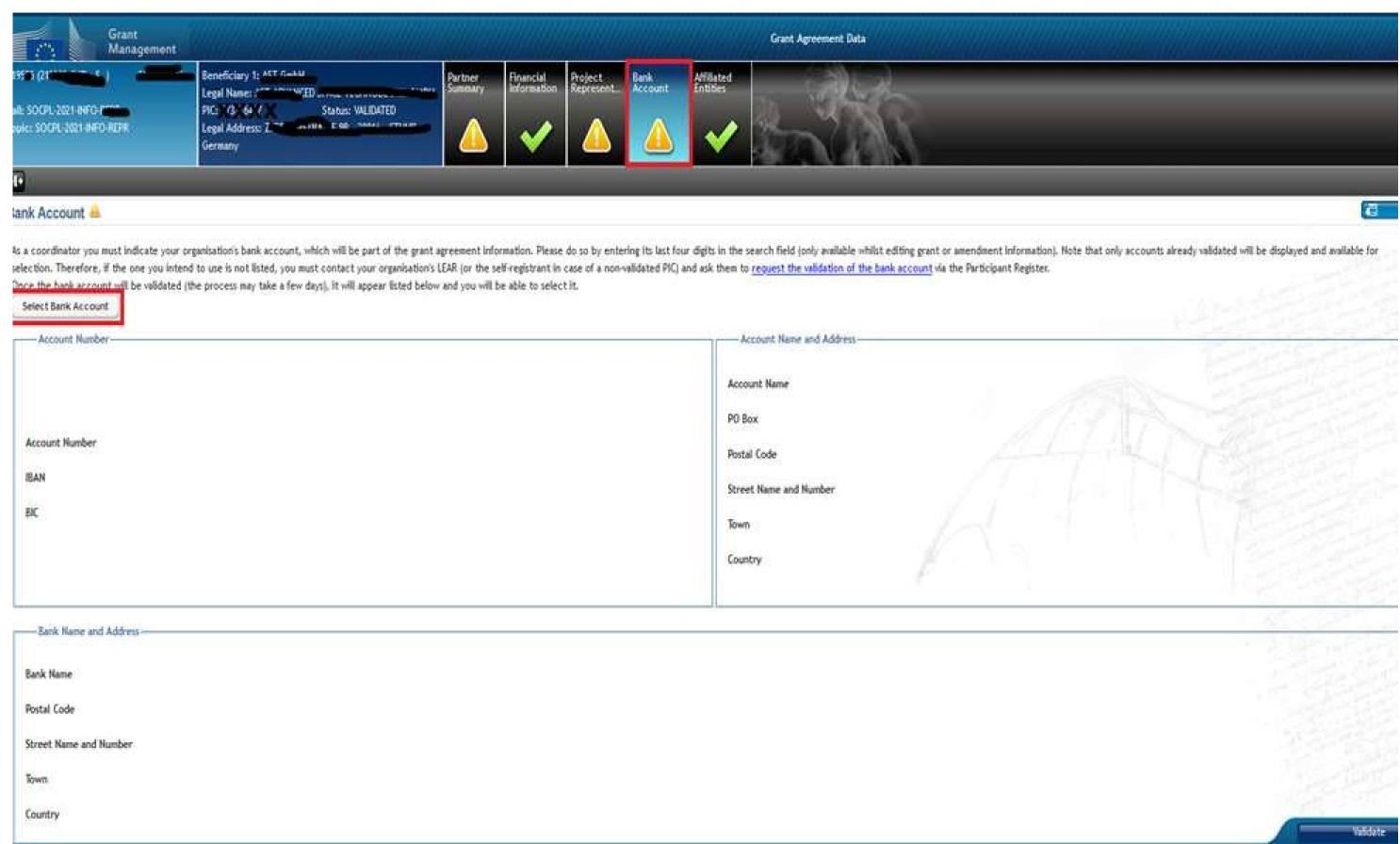
Assigning Project representatives

Coordinator/beneficiaryFinancial Information isautomaticallylisted afterreceiving the invitation letter.



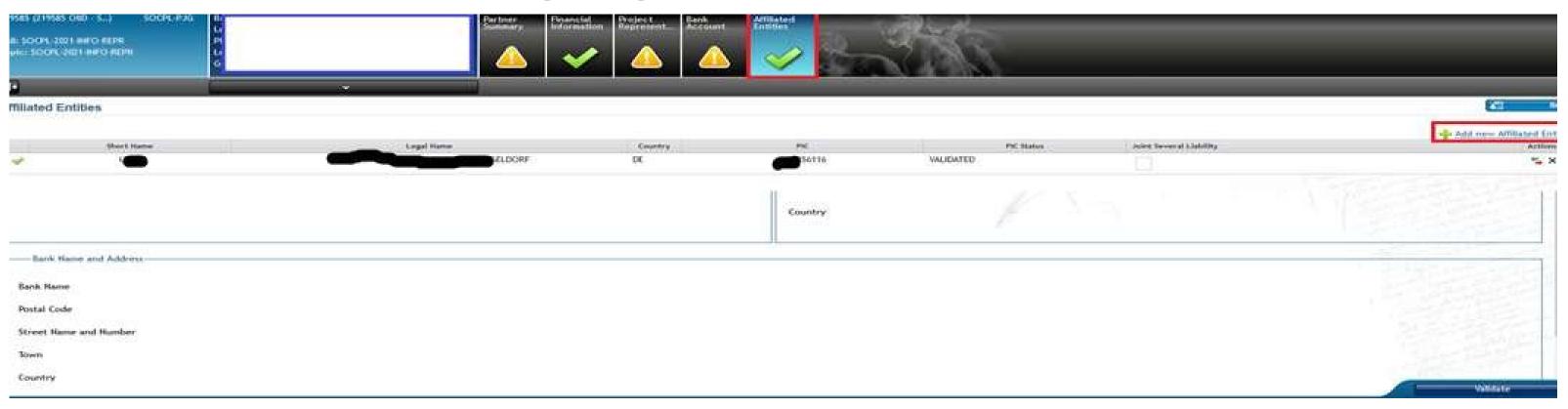
Commission

Specifying the Bank account (COO only)









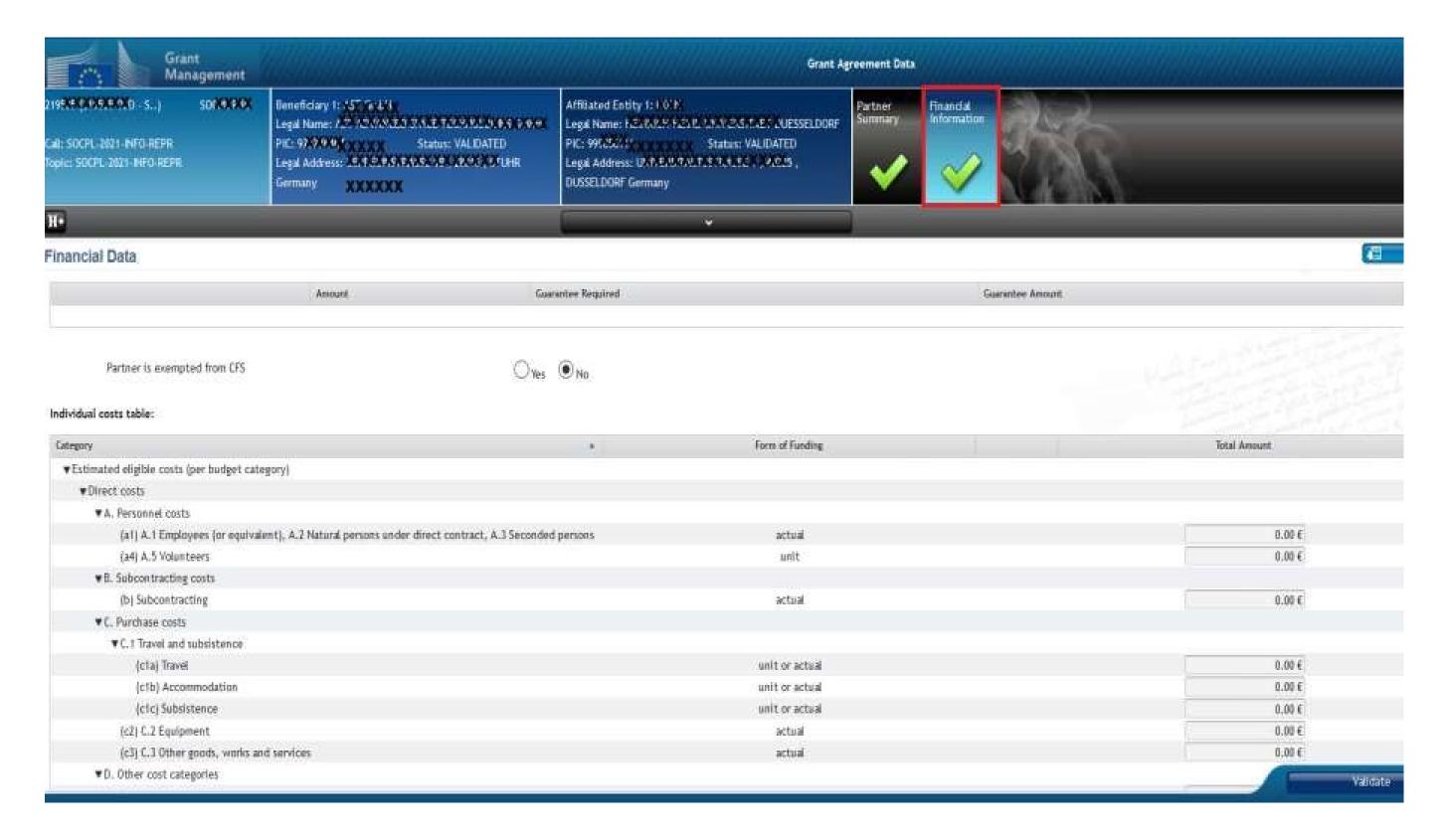








Financial information for affiliated entities







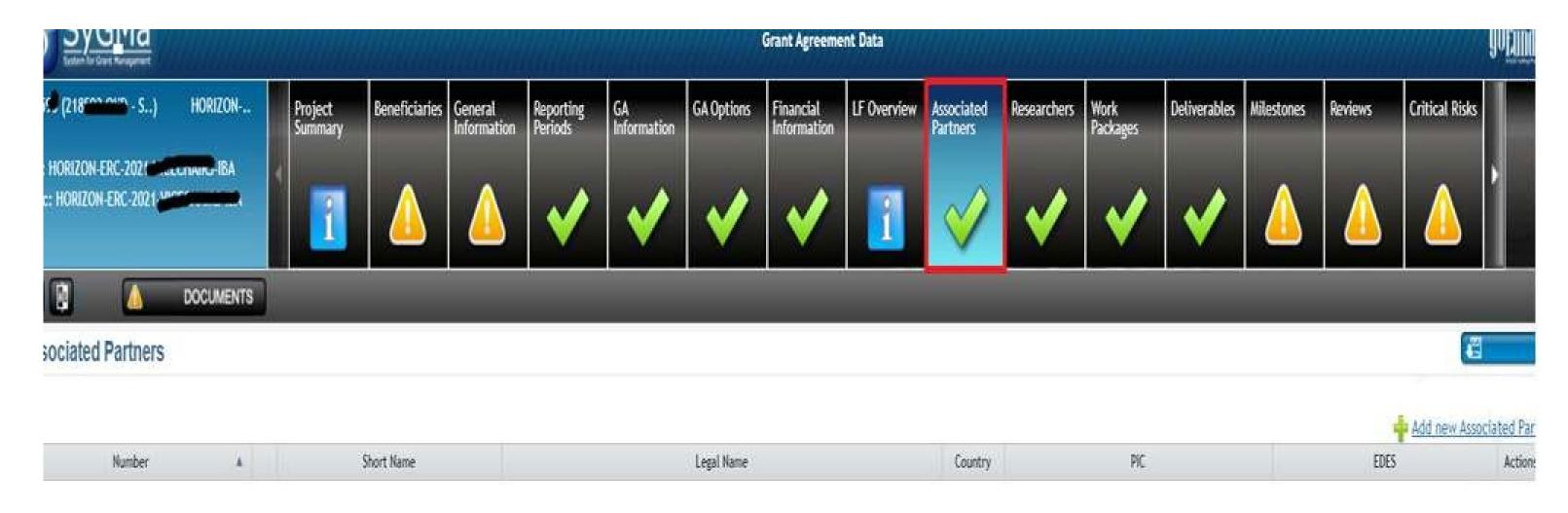
Verify financial information







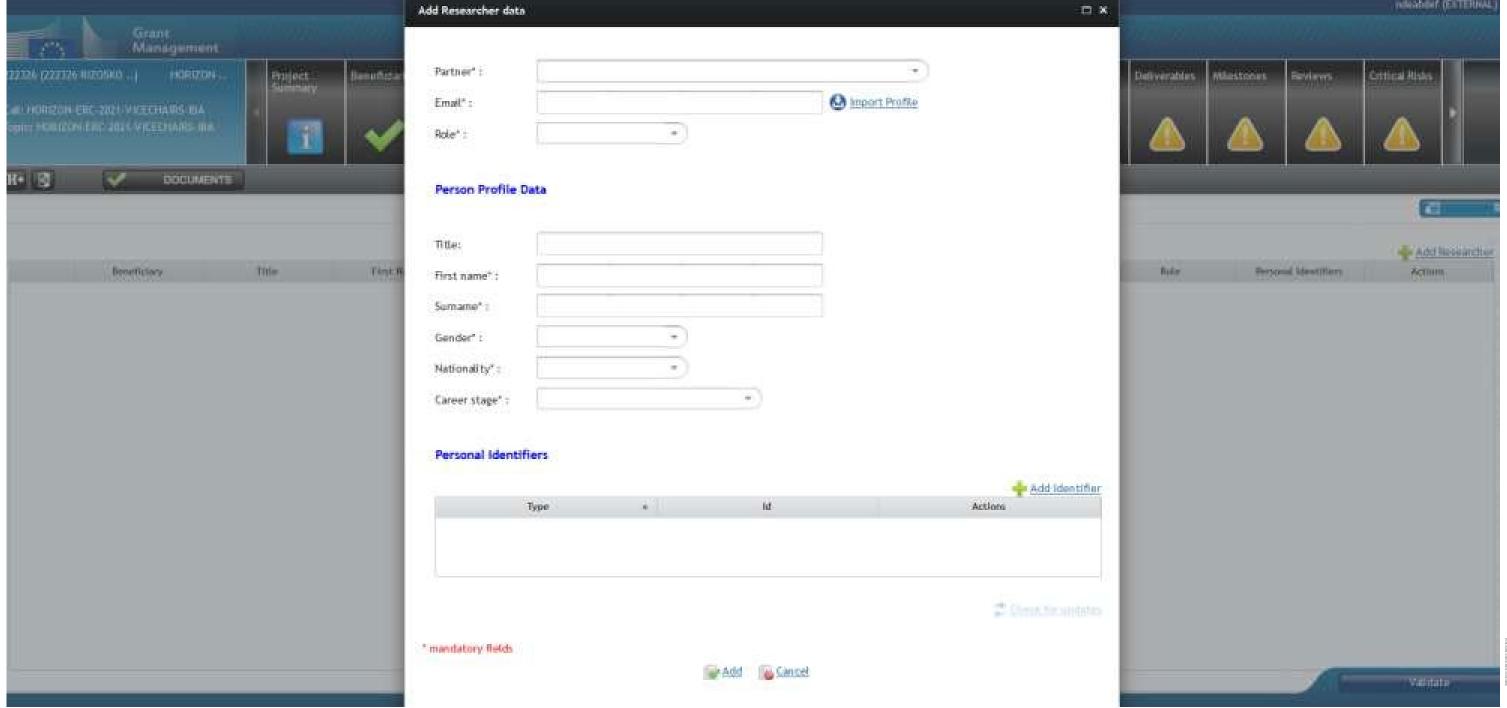
Managing Associated partners



- You can enter an associated partner, then select the partner by clicking it and enter the details screen, where you can associate with an existing beneficiary from the available list
- Associated partners cannot declare costs (very limited exceptions can apply)
 They will be allowed to be WP leaders (currently not foreseen)
- Budget table in GA (Annex 2) will not include any information of the budget of AP. Information is included in the proposal and if needed, some information can also be included in DoA part B
- oxdot Coordinator will be able to enter researchers in the researcher table for AP

Managing Researchers (new in HE)

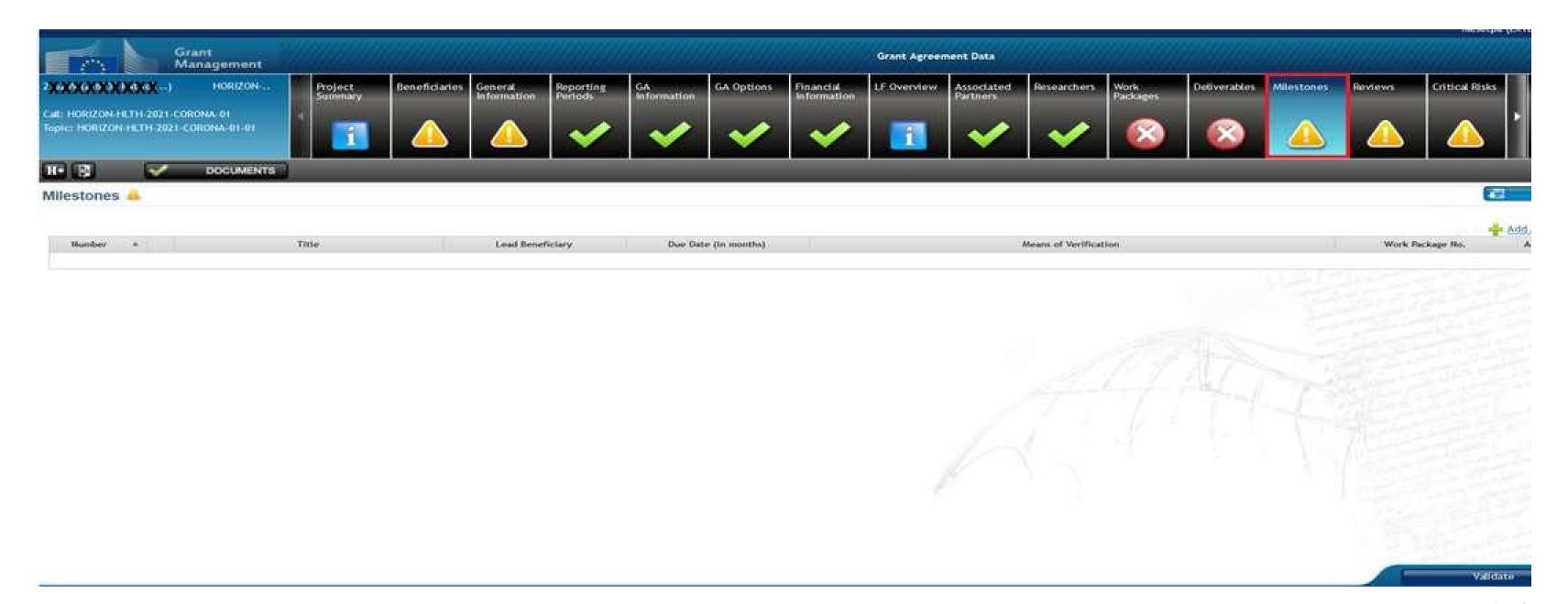
Listing the researchers funded by the action is obligatory under HE; each beneficiary enters their own Option A: Complete manually all themandatory data fields Option B: Retrieve there searcher's personal data (the ones made public, using the information provided by the researcher in the MyPerson Profile section of the F&T Portal) Removal of researchers listed in proposal only conditional (subject to EU agreement)





Deliverables/Milestones/Risks

- Deliverables, Milestones and Risks are not automatically listed
- All deliverables need to be completed Please select appropriate Dissemination status (Public, Sensitive (limited under conditions in GA), EU classified (EU-restricted/EU-confidential/EU-secret)

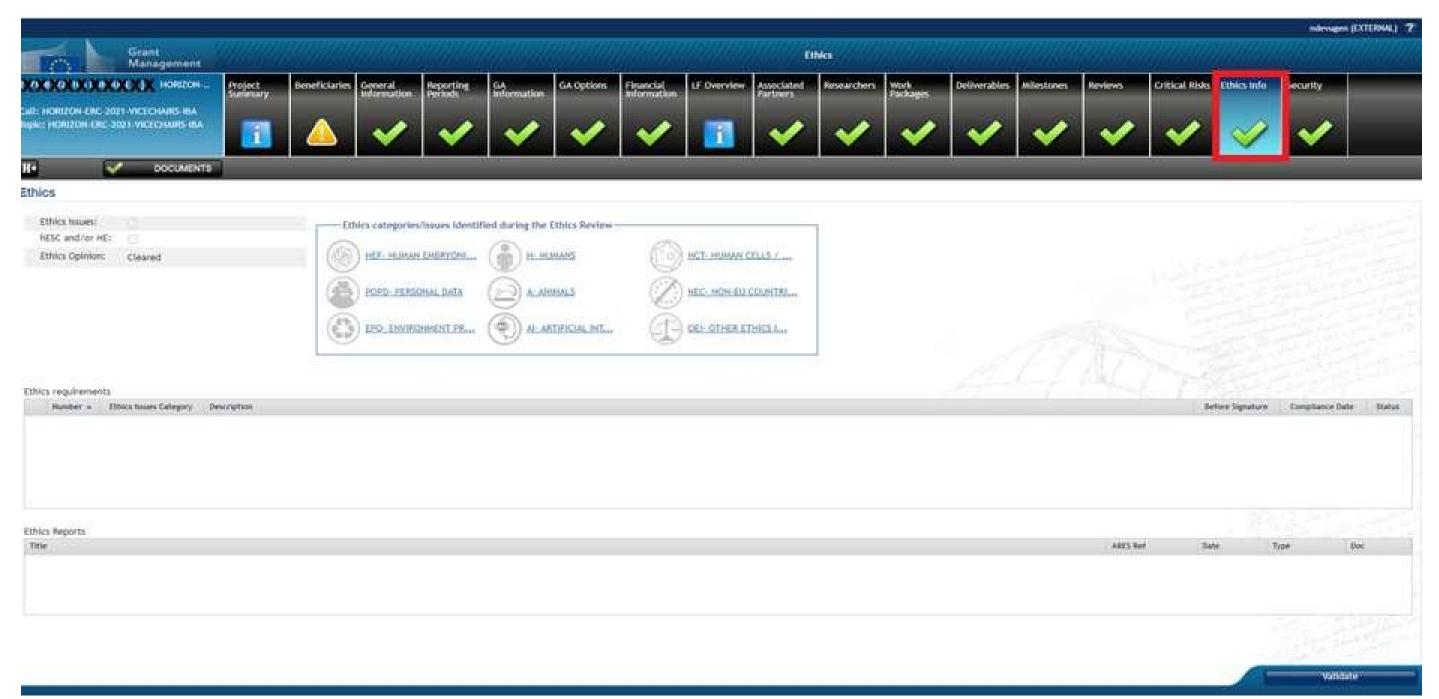






Ethics are available as read only

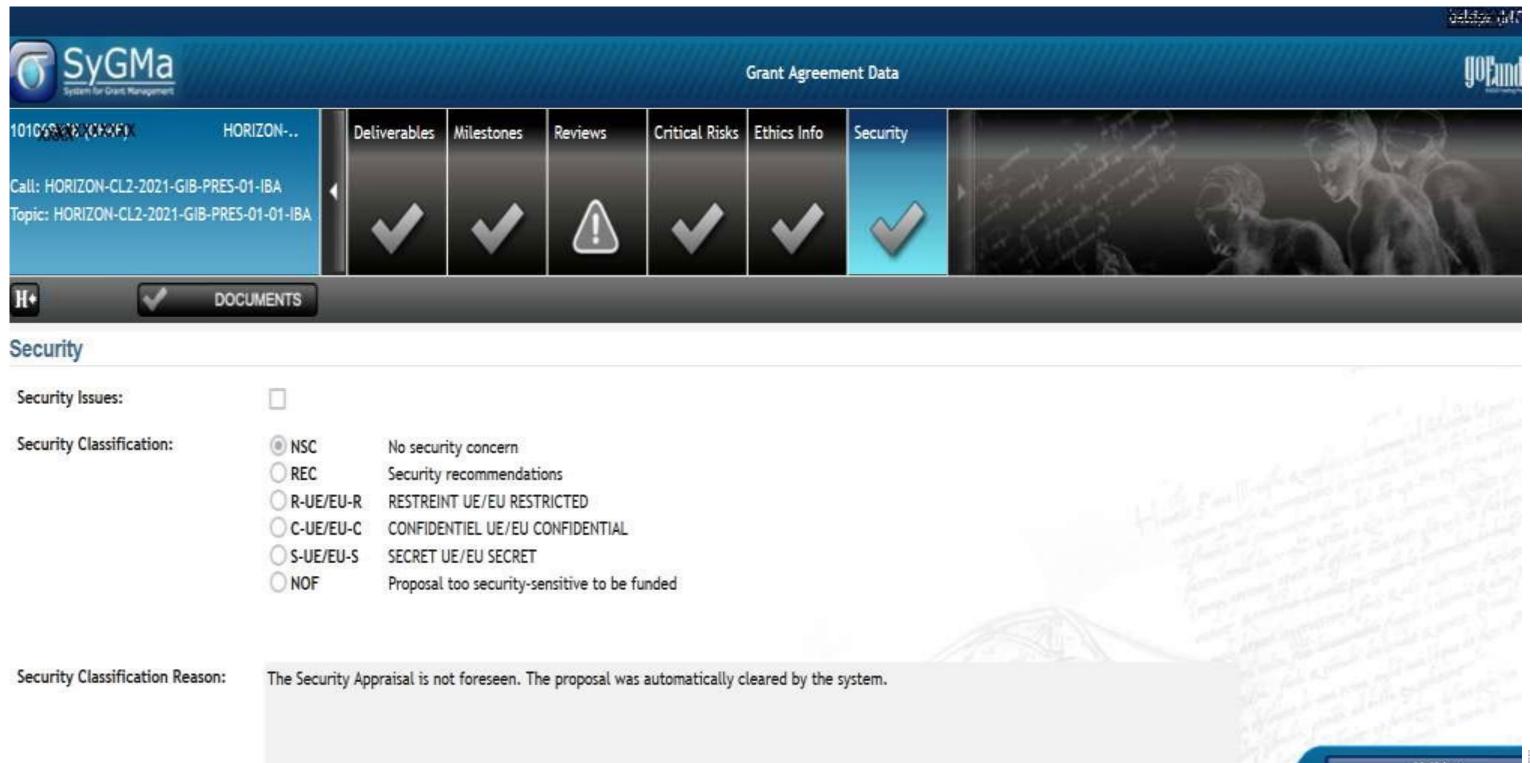
Before a final Opinion is encoded by Ethics experts in the Ethics evaluation process, at times, additional information may be requested from the applicant. The Consortium or its representative has to upload therequested informationin Grant Management application in the Funding & TendersPortal, under section 'Additional Information request'





Security (new)

Information regarding Security Constraints will be displayed in the corresponding tab if Security data is imported the IT system as a result of Security Evaluation

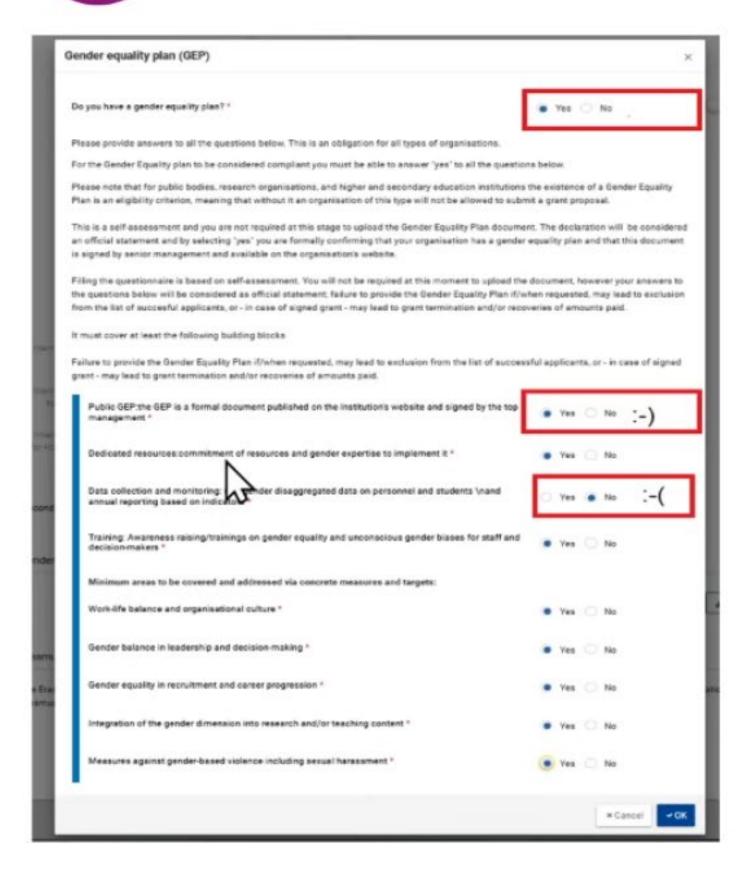








Declaring a gender equality plan

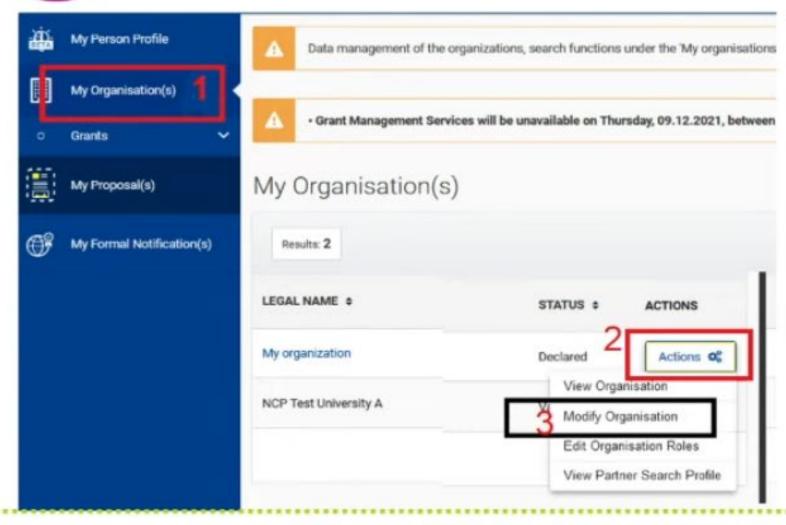


Declaring a Gender Equality Plan in participant register

- In the wizard that opens, you need to select yes to the first question: does your organization have a gender equality plan?
- Then you need to carefully read all the required criteria and answer the subsequent questions
- Failure to fulfil one of the required criteria (at least the top 4 ones) is equivalent to not having a gender equality plan-> the initial question (if you have a GEP) will be automatically set to 'No'.
- Please read all the relevant information and answer carefully; Failure to provide the Gender Equality Plan if/when requested, may lead to exclusion from the list of successful applicants, or - in case of signed grant - may lead to grant termination and/or recoveries of amounts paid.



Declaring a gender equality plan

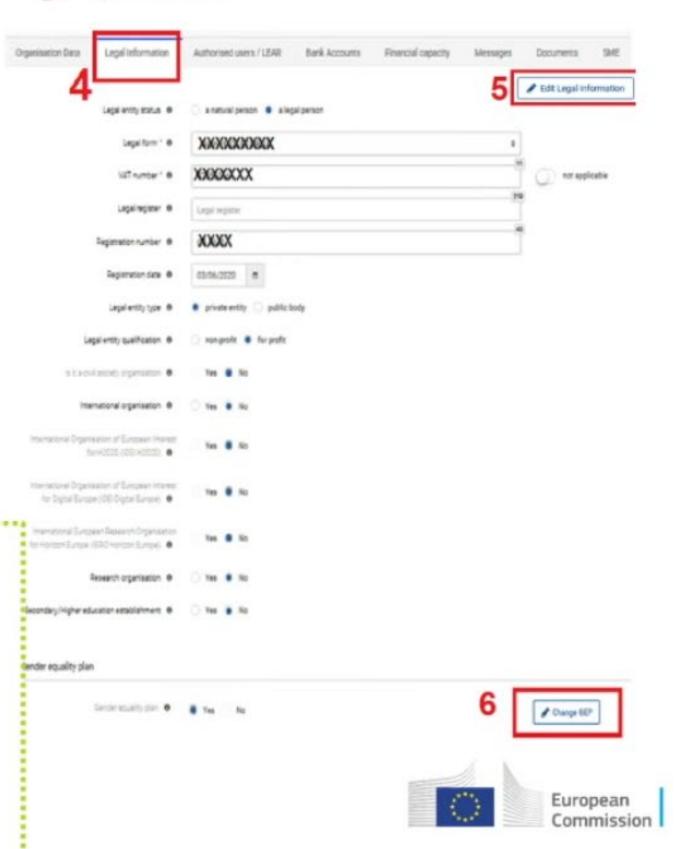


In HE, organizations (beneficiaries or their affiliated entities) that are of type: Public Body, Research Institutions (public and private), Higher and Secondary Education (public and private) from MS or Associated Countries need to have a Gender Equality Plan (eligibility criterion). The requirement applies also for Affiliated Entities.

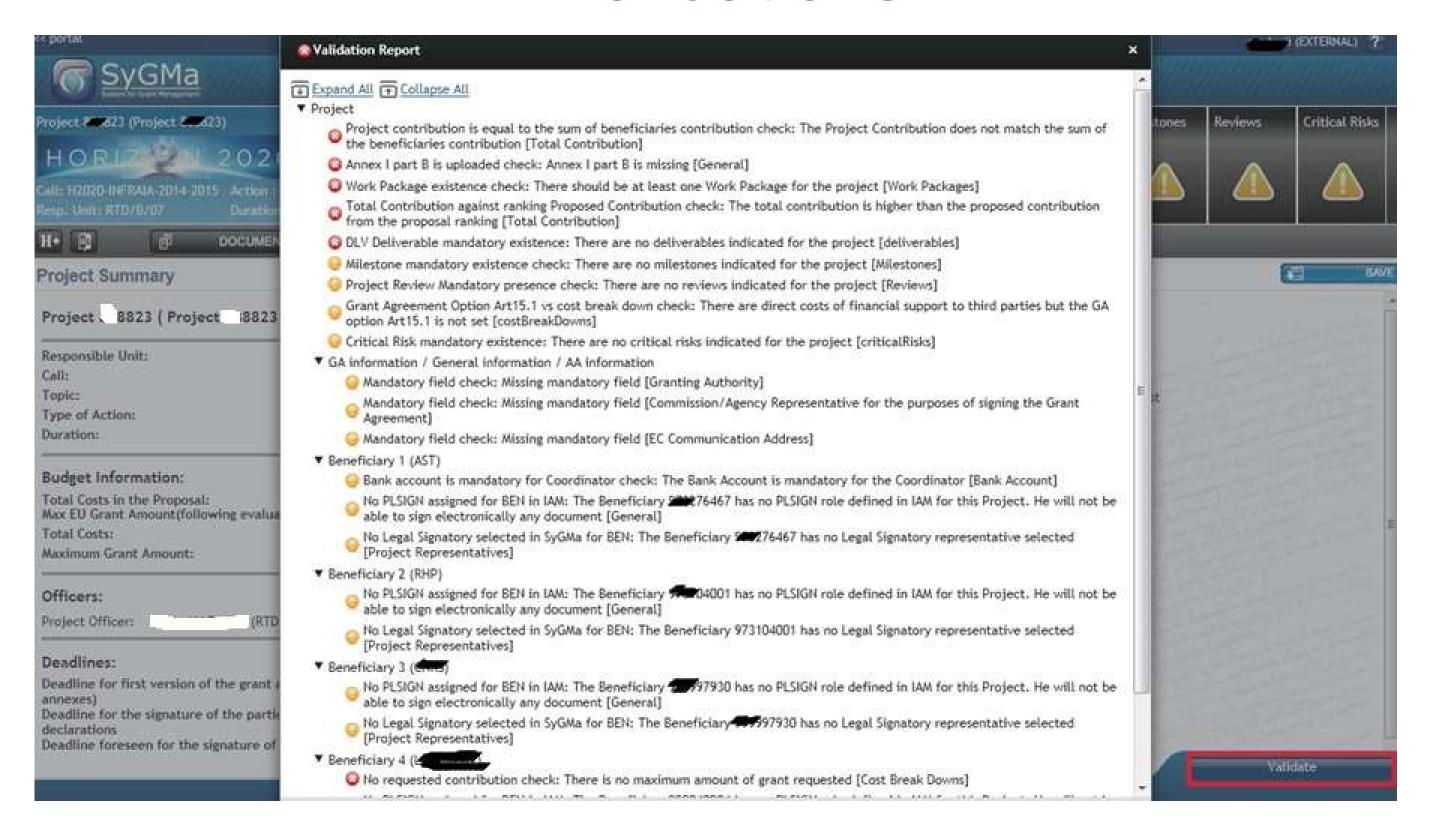
How to declare having a Gender Equality Plan in participant register:

If you are from a concerned organization that requires a GEP to participate, then:

- you log in the F&T portal
- Select My Organization (step 1)
- Select actions (Step 2) -> Modify organization (step 3)
- Select the tab-> legal information (step 4)
- Select edit legal information (step 5) -> change GEP (Step 6)



Validations



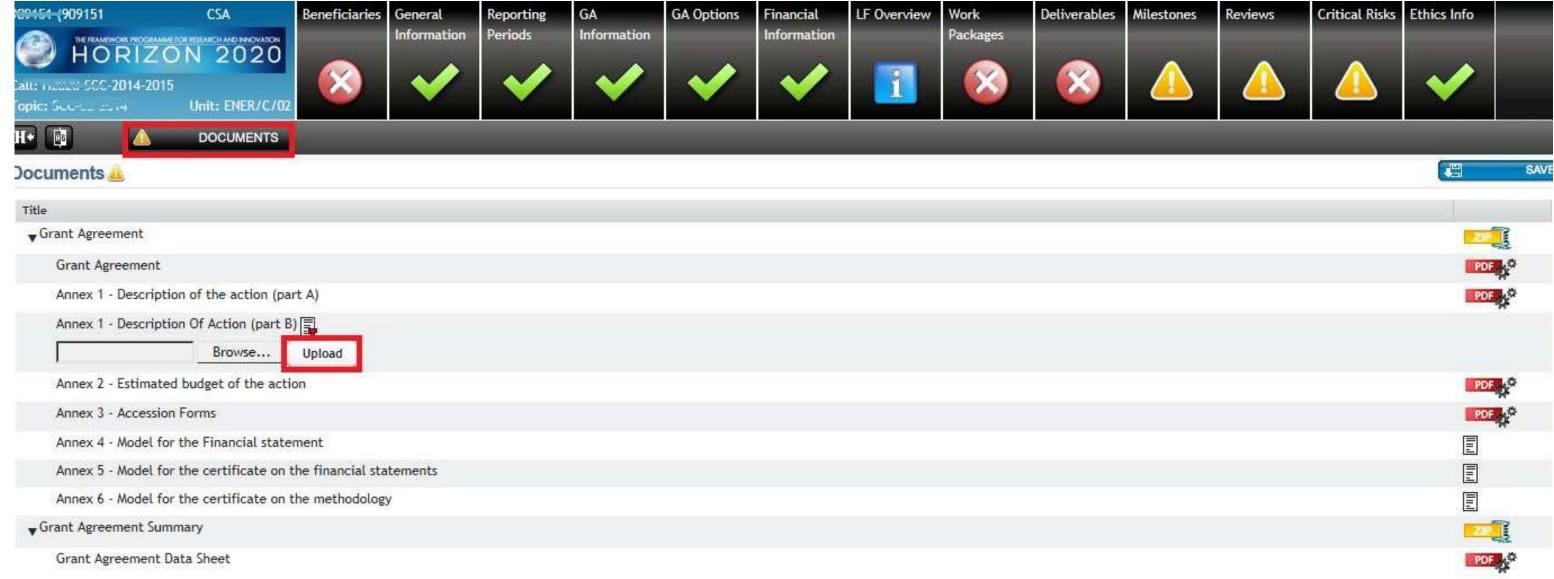




Documents upload (part B)

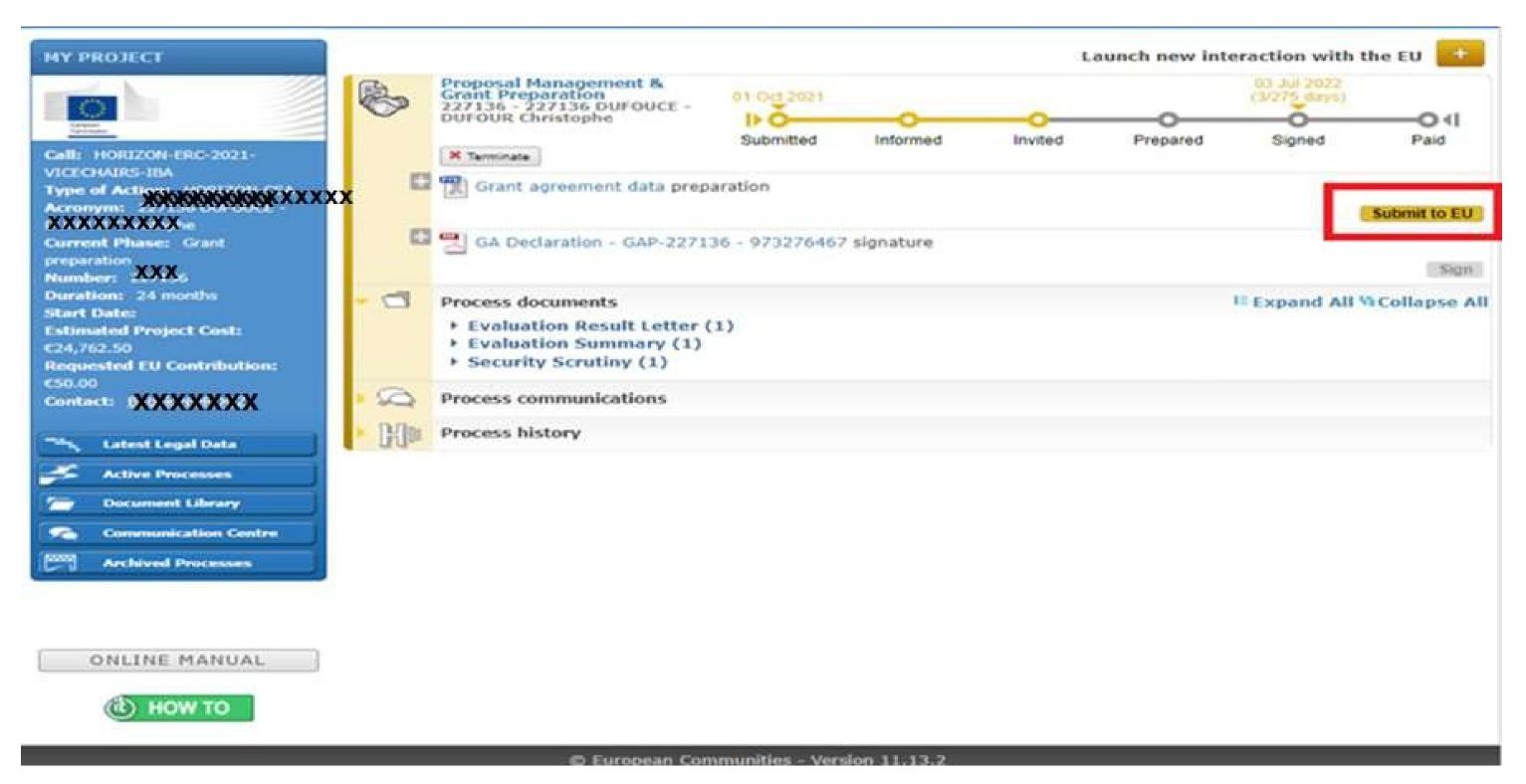
Before uploading the part B, please remove the cover pages, the list of participants and add a history of changes. Changes need to be described concisely. Please add also a table of contents and page numbers. Please remove also, deliverables, milestones, risks and work packages as these are included in part A After creating the pdf, you may upload in the documents section

Avoid repetition of information





Submission to EU









Thank you!

HorizonEU

http://ec.europa.eu/horizon-europe



Deliverable

In the context of EU Horizon (Horizon Europe), deliverables are the specific, measurable outputs and results expected from projects funded under the program. These deliverables are usually defined in the project proposal and must be delivered within the agreed -upon time frame. The key deliverables in Horizon Europe can vary depending on the project, but generally, they include:

- 1. Project Reports: These can be periodic reports (e.g., every six months or annually) to provide updates on the project's progress, achievements, and any challenges faced.
- 2. Publications: Many Horizon Europe projects aim to publish research findings in peer reviewed journals, conferences, or on platforms like open -access repositories.
- 3. Prototypes, Models, or Tools: Some projects aim to develop prototypes, new technologies, models, or innovative tools that are tested and showcased as part of the project deliverables.
- 4. Data Sets: As part of the research, projects may produce large data sets, which are made available for public use or shared with relevant stakeholders.













Deliverable

- 5. Dissemination and Communication Materias: This includes brochures, websites, social media content, or reports to communicate the project's progress and outcomes to the public, stakeholders, and policymakers.
- 6. Training and Capacity Building : Deliverables may include training programs or workshops aimed at building skills among stakeholders, such as researchers, policy -makers, or the public.
- 7. Policy Recommendations: Some projects are aimed at influencing policy or guiding decision making. Deliverables can include reports or documents with recommendations for policymakers.
- 8. Final Project Report: At the end of the project, a comprehensive final report is required, summarizing the entire project's findings, achievements, challenges, and contributions to the field.
- 9. Demonstrators and Pilots : In innovation -driven projects, demonstrators or pilot initiatives might be created to showcase how the project's results can be implemented or applied in real world scenarios.















Deliverable

There are a variety of deliverables in Horizon Europe projects, ranging from management handbooks and technical reports to data management plans and dissemination strategies.

Example 6G -SANDBOX Project:

- Deliverable D1.1: 6G -SANDBOX Management Handbook
 - Work Package: WP1
 - Lead Beneficiary: KEYB
 - Type: Report
 - o Dissemination Level: Sensitive
 - Due Date: Month 2
 - Link: https://6g-sandbox.eu/dissemination/deliverables/











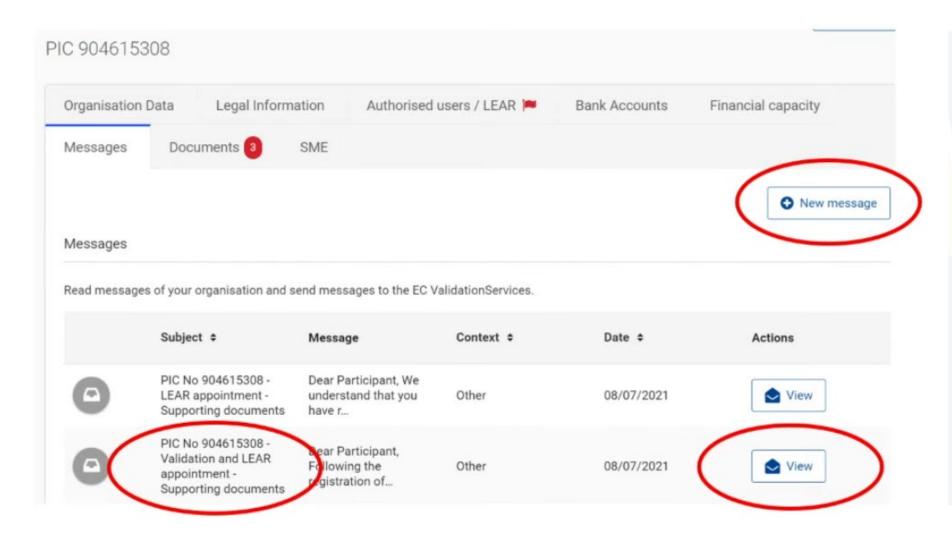




REA: CENTRAL VALIDATION

Legal validation documents SERVICE

Requests in Participant Register















REA: CENTRAL VALIDATION

SERVICE Legal validation documents

Documents				+ Add docume
Document type	Document name	Upload date	Status	Actions
REGISTRATION DOCUMENT			REQUESTED	± Upload
NAT EXEMPTION			REQUESTED	± Upload
LEGAL ENTITY FORM (PRIVATE ENTITY)			REQUESTED	♣ Upload
If you are not able to provide all required documentation at please say why and, if possible, indicate when it will be available.	this time allable		2000	
I confirm, that provided documents cover all required	attributes			









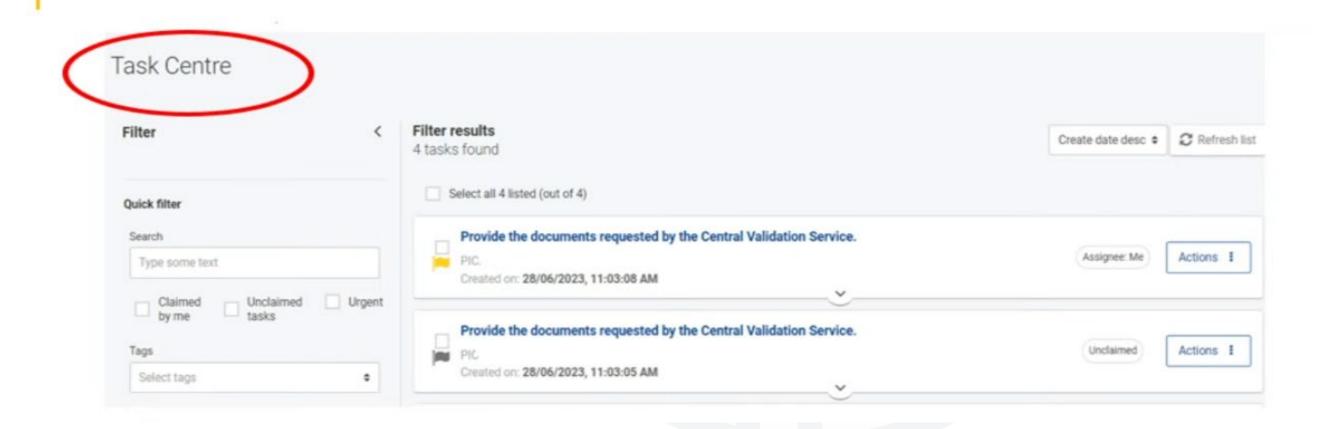




REA: CENTRAL VALIDATION SERVICE

Legal validation documents

Please use My Tasks section to provide the Legal Entity documents















REA: CENTRAL VALIDATION SERVICE

Legal validation documents

- ✓ Legal entity form (template to be completed, dated, stamped and signed)
- √ VAT extract (< 12 months)
 </p>
 - If not registered for VAT proof of VAT exemption
- ✓ Registration extract (< 12 months) for private law bodies
 </p>
- ✓ Law/decree/decision for public law bodies
- ✓ Treaty for international organisations
- ✓ Statutes for non-profit organisations















MARIE SKŁODOWSKA-CURIE ACTIONS (MSCA)

















- European Research Council (ERC) funding frontier research.
- Research Infrastructures supporting world -class scientific facilities.

Key Objectives of MSCA:

- Enhance skills and career development for researchers at all career stages.
- Promote international, intersectoral, and interdisciplinary mobility.
- Strengthen Europe's research and innovation capacity.
- Foster collaboration between academia and industry.
- Encourage knowledge exchange and innovation.

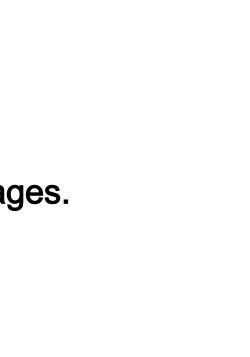
















MSCA Funding Schemes:

MSCA funds different types of projects, each with a specific focus:

MSCA Doctoral Networks (DN)

Supports PhD training networks across Europe and beyond.

Promotes structured doctoral programmes with academic and non -academic partners.

MSCA Postdoctoral Fellowships (PF)

Provides individual funding for postdocs to conduct research in another country.

Supports both European Fellowships (for researchers moving within the EU) and Global Fellowships (for researchers going outsi EU and returning).

MSCA Staff Exchanges (SE)

Funds short -term exchanges of research and innovation staff.

Promotes collaboration between academic, industrial, and non -academic sectors.

MSCA COFUND

Co-funds regional, national, and international PhD and postdoc programmes.

Supports institutions in launching their own MSCA -style funding schemes.

MSCA and Citizens

Funds science outreach activities, such as European Researchers' Night, to engage the public with science.

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Why is MSCA Important?

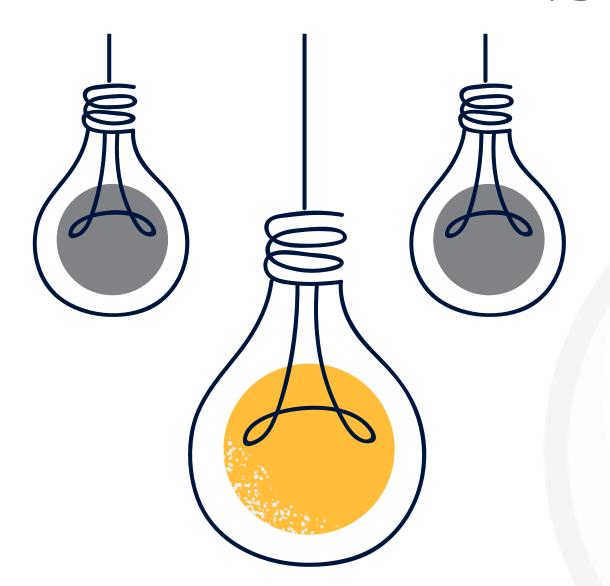
- One of the most prestigious and competitive EU funding programmes for researchers.
- Focuses on researcher mobility, helping individuals gain international experience.
- Encourages collaboration between academia, industry, and society.
- Promotes open science and innovation

Feature	MSCA (Pillar I)	Pillar II Funding (Thematic Clusters, Missions)
Objective	Train researchers and support their mobility	Solve societal challenges and enhance industrial competitiveness
Approach	Bottom-up, open to all research fields	Top-down, challenge-driven (aligned with EU policy goals)
Funding Model	Supports individual researchers and research networks	Supports large collaborative consortia from academia, industry, and policy
Eligibility	Open to individuals and institutions	Requires multi-partner consortia (universities, companies, NGOs, etc.)
Impact	Strengthens research capacity and career prospects	Delivers tangible solutions, policies, and market- driven innovations





SOURCES



- EU Grants. AGA Annotated Grant Agreement EU Funding Programmes 2021 -2027, Version 1.0, 01 May 2024
- "Do no (significant) harm" principle in Horizon Europe NCP webinar - 13 November 2023
- Antoaneta Victoria Folea (coord .), Daniela Dragomir, Laura Chirilă, Sabina Olaru, Dragoş Sandu, Adina Stănculea, IMPACT IN HORIZON EUROPE PROPOSALS, Unitatea Horizon Europe NCP din cadrul UEFISCDI ©. Martie 2022.
- https://ec.europa.eu/info/fundingtenders/opportunities/portal/screen/home (03.2025)







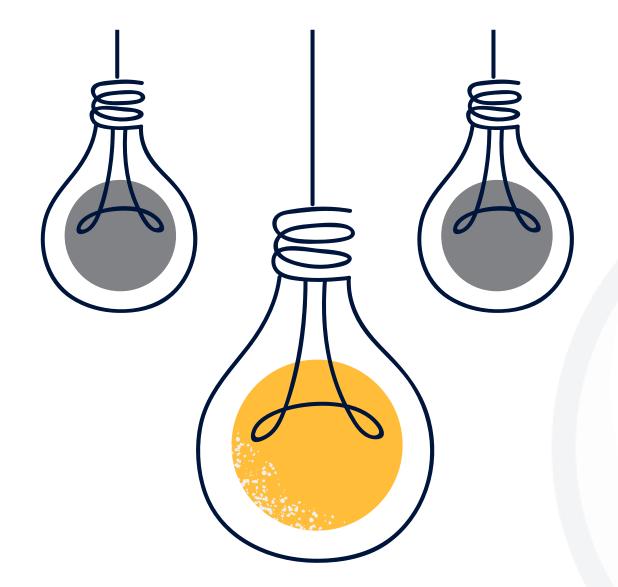








SOURCES



- https://eufunds.me/what -makes-a-good exploitation -plan -in-horizon -europe/ (02.2023)
- https://rea.ec.europa.eu/dissemination -and exploitation_en
- https://www.youtube.com/watch?v=VsSO_s 1Ec84&list=P LvpwIjZTs-Lhwt-nnS4FYRaHwpmhkQ3Z5
- https://eufunds.me/what -makes-a-good-exploitation plan-in-horizon -europe/
- https://rea.ec.europa.eu/dissemination -and exploitation_en
- https://unite 4horizon.eu/wp content/uploads/ 2022/05/Write -a-winning -proposal .p















SOURCES



http://ec.europa.eu/horizon -europe







































